



WHERE STRENGTH MEETS
ENDURANCE

NOTICE OF ANNUAL GENERAL MEETING
THURSDAY, OCTOBER 22, 2026

NOTICE OF ANNUAL GENERAL MEETING

NOTICE is hereby given that 47th Annual General Meeting (AGM) of the shareholders of **Kohat Cement Company Limited** (the "Company") will be held on Thursday, **October 22, 2026** at 11:00 A.M., at its registered office, Kohat Cement Factory, Rawalpindi Road, Kohat, to transact the following business:

Ordinary Business

1. To receive, consider and adopt the audited financial statements of the Company for the year ended June 30, 2026 together with Auditors' and Directors' Reports and Chairman's Review.

The Annual Report can be viewed and downloaded by following the below web link and QR Code:

http://www.kohatcement.com/financial_reports.aspx



2. To appoint the Auditors of the Company and to fix their remuneration.

The members are hereby notified that the retiring auditors M/s. A.F. Ferguson & Co. Chartered Accountants have given their consent to act as Auditors of the Company. The Board Audit Committee & the Board of Directors have recommended their reappointment as auditors of the Company.

Special Business

3. To ratify and approve transactions carried out with Related Parties in the ordinary course of business during the financial year ended June 30, 2026, under the authority of the special resolution passed in the last annual general meeting held on October 13, 2025.
4. To authorize the Chief Executive of the Company to approve all transactions with Related Parties carried out and to be carried out in the ordinary course of business during the financial year ending June 30, 2027 and till the date of next Annual General Meeting, and to further authorize him to take any and all necessary steps and to sign/execute any and all such documents/annexures on behalf of the Company as may be required.
5. To consider and if deemed fit, approve investment in the form of loan of upto PKR 600 Million in Ultra Kraft (Private) Limited (UKPL), an associated company, as per terms and conditions disclosed to the members.

Statement of Material facts as required under section 134(3) of the Companies Act, 2017 along with draft Special Resolutions are attached to this notice.

By order of the Board:



Mudasser Ashfaq

Company Secretary

Lahore: October 1, 2026

Statement of Material Facts Pursuant to Section 134(3) of the Companies Act, 2017

This statement sets out the material facts concerning special business to be transacted at the Annual General Meeting (AGM) of the Company to be held on October 22, 2026.

Item No. 3: Ratification / Approval of Related Party Transactions

The Company carried out transactions with its related parties in the ordinary course of business at arms' length basis in accordance with the Policy of related party transactions approved by the Board of Directors and under the authority of special resolution of the members passed by them in the last Annual General Meeting held on October 13, 2025. All the related party transactions summarized below were presented before the Board of Directors for their review and consideration as recommended by the Board Audit Committee on quarterly basis pursuant to Clause 15 of the Listed Companies (Code of Corporate Governance) Regulations, 2019.

Name of Related Party	Name of Interested Directors	Nature of Concern/ Interest u/s 205 of Co. Act, 2017	Description and Terms & Conditions of Transaction	Pricing Policy	Amount (Rs.)
Kohat Cement Educational Trust (KCET)	Mr. Aizaz Mansoor Sheikh	Trustees of KCET	Contribution made to KCET (which runs school within the vicinity of KCCL factory)	n/a	9,919,549
	Mr. Nadeem Atta Sheikh				
	Mr. Muhammad Rehman Sheikh	Son of Mr. Aizaz Mansoor Sheikh			
	Mr. Hamza Atta Sheikh	Son of Mr. Nadeem Atta Sheikh			
Ultra Pack (Private) Limited (UPPL)	Mr. Aizaz Mansoor Sheikh	Substantial shareholders and directors of ANS Capital (Pvt.) Ltd. which is holding Company of KCCL and UPPL	Purchase of poly propylene bags for packing of cement	Open Market Price	1,732,524,956
	Mr. Nadeem Atta Sheikh				
	Mr. Muhammad Rehman Sheikh				
	Mr. Hamza Atta Sheikh	Shareholders of ANS Capital (Pvt.) Ltd. which is holding Company of KCCL and UPPL	Sale of Vehicle		5,750,000
	Mr. Muhammad Atta Tanseer Sheikh				
Ultra Kraft (Private) Limited (UKPL)	Mr. Aizaz Mansoor Sheikh	Substantial shareholders and directors of ANS Capital (Pvt.) Ltd. which is holding Company of KCCL and UKPL	Purchase of paper bags for packing of cement	Open market price	468,180,988
	Mr. Nadeem Atta Sheikh				
	Mr. Muhammad Rehman Sheikh				
	Mr. Hamza Atta Sheikh	Shareholders of ANS Capital (Pvt.) Ltd. which is holding Company of KCCL and UKPL			
	Mr. Muhammad Atta Tanseer Sheikh				

The Directors have confirmed that they are only interested in these transactions to the extent of their directorship / trusteeship / shareholding in the related parties as disclosed above and that they do not have any other financial or other interest in these transactions.

The following resolution is proposed to be passed as Special Resolution with or without any modification:

“Resolved that following transactions carried out in the ordinary course of business at arm’s length basis with the related parties, in accordance with the Policy of related party transactions approved by the Board of Directors of Kohat Cement Company Limited, during the financial year ended June 30, 2026 be and are hereby ratified, approved and confirmed.

Name of Related Party	Description of transaction	Amount (Rs.)
Kohat Cement Educational Trust (KCET)	Contribution made to KCET (which runs a school within the vicinity of KCCL factory)	9,919,549
Ultra Pack (Private) Limited	Purchase of poly propylene bags for packing of cement	1,732,524,956
	Sale of Vehicle	5,750,000
Ultra Kraft (Private) Limited	Purchase of paper bags for packing of cement	468,180,988

Item No. 4: Authorization to the Company to transact with certain related parties

The Company will continue to carry out transactions with its Related Parties (detailed as under) in its ordinary course of business at arm’s length basis during the financial year ending June 30, 2027 and till the date of next annual general meeting.

Name of Related Party	Name of Interested Directors	Nature of Concern/ Interest u/s 205 of Co. Act, 2017	Description and Terms & Conditions of Transaction	Pricing Policy
Kohat Cement Educational Trust (KCET)	Mr. Aizaz Mansoor Sheikh	Trustees of KCET	Contribution towards operational costs of a school within the vicinity of Kohat Cement Factory being run by KCET	n/a
	Mr. Nadeem Atta Sheikh			
	Mr. Muhammad Rehman Sheikh	Son of Mr. Aizaz Mansoor Sheikh		
	Mr. Hamza Atta Sheikh	Son of Mr. Nadeem Atta Sheikh		
Ultra Pack (Private) Limited (UPPL)	Mr. Aizaz Mansoor Sheikh	Substantial shareholders and directors of ANS Capital (Pvt.) Ltd. which is holding Company of KCCL and UPPL	Sale of cement and purchase of poly propylene bags for packing of cement, etc.	Open market price
	Mr. Nadeem Atta Sheikh			
	Mr. Muhammad Rehman Sheikh			
	Mr. Hamza Atta Sheikh	Shareholders of ANS Capital (Pvt.) Ltd. which is holding Company of KCCL and UPPL		
	Mr. Muhammad Atta Tanseer Sheikh			
Ultra Kraft (Private) Limited (UKPL)	Mr. Aizaz Mansoor Sheikh	Substantial shareholders and directors of ANS Capital (Pvt.) Ltd. which is holding Company of KCCL and UKPL	Sale of cement and purchase of paper bags for packing of cement, etc.	Open market price
	Mr. Nadeem Atta Sheikh			
	Mr. Muhammad Rehman Sheikh			
	Mr. Hamza Atta Sheikh	Shareholders of ANS Capital (Pvt.) Ltd. which is holding Company of KCCL and UKPL		
	Mr. Muhammad Atta Tanseer Sheikh			

The Directors have confirmed that they are only interested in these transactions to the extent of their directorship / trusteeship / shareholding in the related parties as disclosed above and that they do not have any other financial or other interest in these transactions.

Since, the majority of directors are interested in the proposed transactions as mentioned above, therefore, such related party transactions need approval of the members under the provisions of the Companies Act, 2017. Accordingly, these transactions shall be placed before the shareholders in the next AGM for their formal approval/ratification.

The following resolutions are proposed to be passed as Special Resolutions with or without modification:

“Resolved that Kohat Cement Company Limited (the Company) be and is hereby authorized to carry out the transactions with its Related Parties (detailed as under) as and when required in the ordinary course of business at arm's length basis during the financial year ending June 30, 2027 and till the next Annual General Meeting, without any limitation on the amounts of the transactions.

Name of Related Party	Description of transaction
Kohat Cement Educational Trust (KCET)	Contribution towards operational costs of a school within the vicinity of Kohat Cement Factory being run by KCET
Ultra Pack (Private) Limited	Purchase of poly propylene bags for packing of cement and sale of cement, etc.
Ultra Kraft (Private) Limited	Purchase of paper bags for packing of cement and sale of cement, etc.

Further Resolved that Chief Executive of the Company be and is hereby authorized to undertake the transaction and take all necessary steps and to sign/execute any purchase order/document on behalf of the Company as may be required and to authorize any other officer of the Company to do so in order to implement the aforesaid Resolution(s).”

Item No. 5 – Approval for Investment by way of loan in Ultra Kraft (Private) Limited, an associated company.

The information required under the Companies (Investment in Associated Companies or Associated Undertakings) Regulations, 2017 (the Regulations) is as under:

Brief about Ultra Kraft (Private) Limited:

UKPL is a private limited company incorporated on September 03, 2020. KCCL and UKPL are associated Companies by way of common holding company, M/s ANS Capital (Private) Limited (ANS). ANS holds 60.09% and 76% equity shares of KCCL and UKPL respectively.

UKPL has set up a Paper Sack manufacturing plant in M3 Industrial City Faisalabad with production capacity of 120 million bags per annum. The commercial production has started in August 2023.

The Board of Directors of the Company in their meeting held on September 10, 2026 has approved upto Rs. 600 million as loan to UKPL on the basis of financial health of the group and sponsors of UKPL subject to approval of the members. The Company shall extend the facility of loans to UKPL in accordance with an agreement in writing including all relevant terms and conditions as prescribed in the Regulations.

Due Diligence:

The disinterested directors have certified that the proposed investment is being made after due diligence and financial health of the group as a whole as well as of UKPL and ANS Capital (Pvt.) Limited (the holding company) along with the sponsors commitment signifies that it has the ability to repay the loan as per agreement. Due diligence report shall be made available for inspection of members in the AGM.

Audited Financial Statements of UKPL

The audited financial statements of UKPL for the year ended 30 June 2026 shall be made available to the members for inspection at the AGM.

Interest of Investee Company, its sponsors and directors in the Company

UKPL is not a member of the Company, however, its following sponsors/directors are employees/members of the Company. They have no other interest except to the extent of their remunerations and the shareholdings in the Company, detailed as under:

Sr. No.	Name	Shareholding in UKPL		Shareholding in KCCL		Position in KCCL
		No.	%age	No.	%age	
1	ANS Capital (Private) Limited, the holding Company / member / sponsor of UKPL	3,799,997	76%	552,411,600	60.09%	Holding Company / Sponsor
2	Mr. Ali Aizaz Sheikh, Chief Executive / Director of UKPL	1	0.00%	3,900	0.0004%	Member and full time employee
3	Mr. Faisal Atta Sheikh, Director of UKPL	1	0.00%	29,750	0.0032%	
4	Mr. Ibrahim Tanseer Sheikh, Director of UKPL	1	0.00%	52,500	0.0057%	

Disclosures regarding associated company and investment

(a) Regarding associated company: -

Sr.	Requirements	Information
i	Name of associated company	Ultra Kraft (Private) Limited (UKPL)
ii	Basis of relationship	UKPL is an associated company of KCCL as both UKPL and KCCL are subsidiaries of ANS Capital (Private) Limited (ANS). ANS owns and controls 76% equity shares of UKPL and 60.09% equity shares of KCCL.
iii	Earnings/(Loss) per share for the last three financial years (PKR per share)	2024-(28.26) 2025-(39.96) 2026-(28.51)
iv	Break-up value per share, based on the latest audited financial statements for financial year ended June 30, 2026	Rs. 24.60 – with Sponsors Loan Rs. (91.11) – without Sponsors Loan

v	Financial position, including main items of statement of financial position and profit and loss account on the basis of its latest audited financial statements for the year ended June 30, 2026	Balance Sheet		
		Rupees	June 30, 2026 (audited)	June 30, 2025 (audited)
		Non-current Assets	304,611,991	1,274,617,740
		Current Assets	1,150,189,534	282,679,528
		Equity	123,005,091	265,543,416
		Non-current Liabilities	-	530,000,000
		Current Liabilities	1,331,796,434	761,753,852
		Profit and Loss Account		
		Rupees	June 30, 2026 (audited)	June 30, 2025 (audited)
		Sales	469,200,691	422,222,375
		Cost of Goods Sold	511,799,645	454,515,905
		Admin & General Expenses	8,278,602	6,667,092
		Selling & Distribution Expenses	7,165,669	5,851,004
		Other Income	14,582,689	20,287,541
		Other Expenses	5,495	22,218,392
		Finance costs	99,072,294	153,063,144
		Loss after taxation	142,538,325	199,805,621

(b) General disclosures: -

Sr.	Requirements	Information																																
i	Maximum amount of investment to be made	Up to PKR 600 million																																
ii	Purpose, benefits likely to accrue to the investing company and its members from such investment and period of investment;	To support the associated company in meeting its short term financing requirements and to earn Mark-up on loan which shall increase the profitability of the Company and shall enhance the shareholders’ value. Period of investment is one year commencing from October 29, 2026.																																
iii	Sources of funds to be utilized for investment and where the investment is intended to be made using borrowed funds: (i) justification for investment through borrowings; (ii) detail of collateral, guarantees provided and assets pledged for obtaining such funds; and (iii) cost benefit analysis;	The investment will be made from the Company’s own funds.																																
iv	Salient features of the agreement(s), if any, with associated company with regards to the proposed investment;	Agreement will be executed after approval of shareholders. Maximum amount of loan shall be upto PKR 600 million. Tenure shall be one year from October 29, 2026. Mark up shall be charged @ 3M KIBOR + 1.50% or at average borrowing cost of the Company, whichever is higher. Mark up shall be recovered on quarterly basis within 15 days of the end of each quarter. Non-payment of mark-up within stipulated time period shall entail a further mark-up/penalty at the rate of 5% per annum on unpaid amount.																																
v	Direct or indirect interest of directors, sponsors, majority shareholders and their relatives, if any, in the associated company or the transaction under consideration;	UKPL and KCCL are subsidiaries of ANS Capital (Private) Limited. None of the directors, sponsors, majority shareholders and their relatives have any interest directly or indirectly in the UKPL or the proposed arrangement, except that the following directors and their relatives are the members / directors in ANS Capital (Pvt.) Limited, which is the holding company of UKPL. <table><tr><th>Name of interested director, his relatives and position in KCCL</th><th>Position in ANS Capital</th></tr><tr><td>Aizaz Sheikh, Director</td><td>Member / Director</td></tr><tr><td>Nadeem Atta Sheikh, Director</td><td>Member / Director</td></tr><tr><td>Shahnaz Aizaz, spouse of Aizaz Sheikh</td><td>Member</td></tr><tr><td>Hafsa Nadeem, spouse of Nadeem Atta Sheikh</td><td>Member</td></tr><tr><td>Omer Aizaz Sheikh, son of Aizaz Sheikh and employee in KCCL</td><td>Member / Director</td></tr><tr><td>Muhammad Rehman Sheikh, Director</td><td>Member / Director</td></tr><tr><td>Faisal Atta Sheikh, son of Nadeem Sheikh and employee in KCCL</td><td>Member / Director</td></tr><tr><td>Asad Atta Sheikh, son of Nadeem Sheikh and employee in KCCL</td><td>Member / Director</td></tr><tr><td>Hamza Atta Sheikh, Director</td><td>Member</td></tr><tr><td>Muhammad Atta Tanseer Sheikh, Director</td><td>Member</td></tr><tr><td>Ali Aizaz Sheikh son of Aizaz Sheikh and employee in KCCL</td><td>Member</td></tr><tr><td>Aminah Aizaz Sheikh daughter of Aizaz Sheikh</td><td>Member</td></tr><tr><td>Muhammad Mustafa Mansoor Sheikh son of Muhammad Rehman Sheikh</td><td>Member</td></tr><tr><td>Muhammad Murtaza Mansoor Sheikh son of Muhammad Rehman Sheikh</td><td>Member</td></tr><tr><td>Malika Rehman Sheikh daughter of Muhammad Rehman Sheikh</td><td>Member</td></tr></table>	Name of interested director, his relatives and position in KCCL	Position in ANS Capital	Aizaz Sheikh, Director	Member / Director	Nadeem Atta Sheikh, Director	Member / Director	Shahnaz Aizaz, spouse of Aizaz Sheikh	Member	Hafsa Nadeem, spouse of Nadeem Atta Sheikh	Member	Omer Aizaz Sheikh, son of Aizaz Sheikh and employee in KCCL	Member / Director	Muhammad Rehman Sheikh, Director	Member / Director	Faisal Atta Sheikh, son of Nadeem Sheikh and employee in KCCL	Member / Director	Asad Atta Sheikh, son of Nadeem Sheikh and employee in KCCL	Member / Director	Hamza Atta Sheikh, Director	Member	Muhammad Atta Tanseer Sheikh, Director	Member	Ali Aizaz Sheikh son of Aizaz Sheikh and employee in KCCL	Member	Aminah Aizaz Sheikh daughter of Aizaz Sheikh	Member	Muhammad Mustafa Mansoor Sheikh son of Muhammad Rehman Sheikh	Member	Muhammad Murtaza Mansoor Sheikh son of Muhammad Rehman Sheikh	Member	Malika Rehman Sheikh daughter of Muhammad Rehman Sheikh	Member
Name of interested director, his relatives and position in KCCL	Position in ANS Capital																																	
Aizaz Sheikh, Director	Member / Director																																	
Nadeem Atta Sheikh, Director	Member / Director																																	
Shahnaz Aizaz, spouse of Aizaz Sheikh	Member																																	
Hafsa Nadeem, spouse of Nadeem Atta Sheikh	Member																																	
Omer Aizaz Sheikh, son of Aizaz Sheikh and employee in KCCL	Member / Director																																	
Muhammad Rehman Sheikh, Director	Member / Director																																	
Faisal Atta Sheikh, son of Nadeem Sheikh and employee in KCCL	Member / Director																																	
Asad Atta Sheikh, son of Nadeem Sheikh and employee in KCCL	Member / Director																																	
Hamza Atta Sheikh, Director	Member																																	
Muhammad Atta Tanseer Sheikh, Director	Member																																	
Ali Aizaz Sheikh son of Aizaz Sheikh and employee in KCCL	Member																																	
Aminah Aizaz Sheikh daughter of Aizaz Sheikh	Member																																	
Muhammad Mustafa Mansoor Sheikh son of Muhammad Rehman Sheikh	Member																																	
Muhammad Murtaza Mansoor Sheikh son of Muhammad Rehman Sheikh	Member																																	
Malika Rehman Sheikh daughter of Muhammad Rehman Sheikh	Member																																	

Sr.	Requirements	Information
vi	In case any investment in associated company has already been made, the performance review of such investment including complete information / justification for any impairment or write offs;	KCCL in its last AGM held on October 13, 2025 approved Short Term Finance (STF) facility of upto PKR 600 Million to UKPL, to meet its short term finance requirements for a period of one year which is valid till October 28, 2026. Out of approved STF Facility, UKPL has utilized PKR 490 million as on June 30, 2026 for its short term financing needs including the purchase of raw material i.e. Kraft paper, the most essential ingredient to run the business. UKPL is regularly paying mark up on the approved facility to KCCL in accordance with the agreed terms. Moreover, UKPL is also current on all its debt obligations with its lenders. KCCL has not accounted for any impairment / write off in respect of the facilities extended by it to UKPL.
vii	Any other important details necessary for the members to understand the transaction;	N/A

(c) Additional disclosure in case of investments in the form of loans, advances and guarantees: -

Sr.	Requirements	Information
i	Category-wise amount of investment;	Short term loan of upto PKR 600 million.
ii	Average borrowing cost of the investing company, the Karachi Inter Bank Offered Rate (KIBOR) for the relevant period, rate of return for Shariah compliant products and rate of return for unfunded facilities, as the case may be, for the relevant period	Average borrowing cost of KCCL on similar financing facilities available to the Company from different commercial banks during July 2025 to June 2026 is three months KIBOR + upto 1%
iii	Rate of interest, mark up, profit, fees or commission etc. to be charged by investing company	KCCL shall charge mark-up at the rate of 1.50% above three months KIBOR or at the average borrowing cost of the Company, whichever is higher. Non-payment of mark-up within stipulated time period shall entail a further mark-up/penalty at the rate of 5% per annum on unpaid amount.
iv	Particulars of collateral or security to be obtained in relation to the proposed investment	Corporate Guarantee of UKPL and ANS Capital (Pvt.) Limited, the holding company.
v	If the investment carries conversion feature i.e. it is convertible into securities, this fact along with terms and conditions including conversion formula, circumstances in which the conversion may take place and the time when the conversion may be exercisable	There are no conversion features in the subject facility.
vi	Repayment schedule and terms and conditions of loans or advances to be given to the associated company.	The loan shall be available to UKPL for a period of one year. Mark up shall be paid by UKPL on quarterly basis within 15 days of the end of each quarter. Non-payment of mark-up within stipulated time period shall entail a further mark-up/penalty at the rate of 5% per annum on unpaid amount.

Draft special resolutions:

The following resolutions are proposed to be passed as Special Resolutions with or without any modification:

“Resolved that approval of members of Kohat Cement Company Limited (the “Company”) be and is hereby accorded and the Company be and is hereby authorized in terms of Section 199 and other applicable provisions of the Companies Act, 2017, for investment by way of loan of upto PKR 600 Million in Ultra Kraft (Private) Limited (UKPL), an associated Company, to meet its operating liquidity requirements for a term of one year from October 29, 2026 at a mark-up rate of 1.50% above three months KIBOR or at the average borrowing cost of the Company, whichever is higher, which shall be paid by UKPL within fifteen (15) days of end of each quarter and as per other terms and conditions disclosed to the members and non-payment of mark-up within stipulated time period shall entail a further mark-up/penalty at the rate of 5% per annum on unpaid amount.

Further Resolved that Chief Executive of the Company or any officer of the Company authorized by him be and is hereby authorized to enter into agreement with UKPL in line with the terms approved by the members and to do all acts, matters, deeds and things, take any or all necessary actions including signing and execution

of agreement(s)/documents and to complete all legal formalities including filing of documents as may be necessary or incidental or expedient for the purpose of implementing the aforesaid resolutions.”

Notes:

1. Closure of Share Transfer Books

The register of members and the share transfer books of the Company will remain closed from **Thursday, October 15, 2026, to Thursday, October 22, 2026**, (both days inclusive). Physical transfers / CDS transactions IDs received in order at the Company's Independent Share Registrar Office, M/s Hameed Majeed Associates (Pvt.) Limited, H.M. House, 7-Bank Square, Lahore, up to the close of business on **Wednesday, October 14, 2026**, will be treated in time for the purpose of attending and voting at the AGM.

2. Right to appoint Proxy

A member is entitled to appoint a proxy in his/her place to attend, speak and vote instead of him/her. A member can appoint only one proxy in his/her place who can exercise all rights of a member in the meeting. The instrument appointing a proxy, duly stamped and signed, and the power of attorney or other authority (if any) under which it is signed or a notorially certified copy of the power of attorney or authority must be deposited at the Head Office of the Company, 37-P, Gulberg-II, Lahore not later than 48 hours (excluding non-working days) before the time of the meeting. A proxy must be a member of the Company. Form of proxy in English and Urdu Language is enclosed herewith and also available on Company's website: www.kohatcement.com.

3. Attendance through Video-Conference

Pursuant to the provisions of the Companies Act, 2017, the shareholder(s) residing in a city holding at least 10% of the total paid up share capital may demand the Company to provide the facility of video-link for participating in the AGM. The demand for video-link facility shall be received by the Company Secretary at the head office of the Company, 37-P, Gulberg II, Lahore, at least seven (7) days prior to the date of the meeting on the Standard Form which can be downloaded from the Company's website: www.kohatcement.com.

4. Attendance through Electronic Medium

The Company shall provide video link facility for attending this meeting. The members are encouraged to attend the AGM online through ZOOM, by following the below guidelines:

- To attend the meeting through video link, members and their proxies are requested to register themselves by providing the following information along with valid copy of Computerized National Identity Card (both sides)/passport, attested copy of board resolution / power of attorney (in case of corporate shareholders) to the Company Secretary through WhatsApp at 0334-4888216 or email ID: mis@kohatcement.com by October 19, 2026.

Name of member	CNIC No.	CDC Account No/ Folio No.	Cell Number	Email address

- The members who shall be registered after the necessary verification shall be provided a zoom link in email to attend the meeting. The login facility will remain open from start of the meeting till its proceedings are concluded.
- Members may send their comments / suggestions on the agenda item to the Company Secretary on his email ID: mis@kohatcement.com or WhatsApp no. 0334-4888216.

5. Voting through Postal Ballot (electronic voting and by ballot paper)

In terms of SECP's Notification No. 451(i)/2025 dated 13th March, 2025; the members of Kohat Cement Company Limited can only cast their votes through postal ballot (by post or through e-voting) in respect of all Special Business. Accordingly, the members shall be provided e-voting and postal ballot facilities for casting their votes in respect of Special Business in the manner and subject to the conditions contained in the Companies (Postal Ballot) Regulations, 2018.

Procedure for E-Voting

- Details of e-voting facility (including web address, login details and password) will be shared through an e-mail with those members of the Company who have their valid CNIC numbers, cell numbers and e-mails address available in the register of members of the Company.
- The security codes will be communicated to members through SMS from the web portal of Corplink (Private) Limited (being the e-voting service provider).

- iii. Identity of the members intending to cast vote through e-voting shall be authenticated through electronic signature or authentication for login.
- iv. E-voting lines will start from October 19, 2026, 09:00 a.m. and shall close on October 21, 2026 at 05:00 p.m. Members can cast their votes any time during this period. Once the vote on a resolution is cast by a Member, he/she shall not be allowed to change it subsequently.

Procedure for voting through ballot paper

- i. The members may alternatively opt for voting through postal ballot. Ballot paper in prescribed form is attached with this Notice and is also available on the Company's website www.kohatcement.com to download.
- ii. The members must ensure that the duly filled and signed ballot paper, along with Computerized National Identity Card (CNIC) should reach the Chairman of the meeting through post at the Company's registered address, Kohat Cement Factory, Rawalpindi Road, Kohat or email at mis@kohatcement.com, by 5:00 pm, October 21, 2026. Postal ballot received after this time/date shall not be considered for voting. The signature on the ballot paper shall match with signature on the CNIC.

6. Transmission of Annual Report

- i. In terms of the approval of the members of the Company in their Extra Ordinary General Meeting held on June 22, 2023 and pursuant to the SECP's Notification No. SRO 389 (I)/2023 dated March 21, 2023 and SRO 452 (I)/2025 dated March 17, 2025, the Annual Report for the financial year ended on June 30, 2026 of the Company containing inter alia the notice of annual general meeting, audited financial statements, auditors report, directors' and Chairman's reports thereon may be viewed and downloaded by following the QR Code and web-link as given hereunder:

Weblink	QR Code
http://www.kohatcement.com/financial_reports.aspx	

- ii. Annual Report has been e-mailed to those shareholders who have provided their valid e-mail IDs to the Company.
- iii. The shareholders who wish to receive hard copy of the Annual Report may send to the Company Secretary / Share Registrar, the Standard Request Form available on the website of the Company www.kohatcement.com and the Company will supply hard copies of the aforesaid document to the shareholders on demand, free of cost, within one week of such demand.

7. Appointment of Scrutinizer

M/s Ishtiaq Rana & Co., Chartered Accountants, 6/B, Block-H, Gulberg-III, Lahore, have been appointed as Scrutinizer, who fulfil the requirements stated in Section 247 of the Companies Act, 2017, have a satisfactory QCR rating from the Institute of Chartered Accountants of Pakistan and have necessary knowledge and experience to independently scrutinize the voting process. The purpose of the appointment of the scrutinizer is to observe the voting process for the Special Business and to validate the voting results and the proxy forms, in accordance with the Companies (Postal Ballot) Regulations, 2018.

8. Attendance at AGM

A corporation or company being a member of the Company may appoint any of its officials or any other person through a resolution of its board of directors to attend and vote at the meeting.

The members should quote their folio number/ CDS IDs in all correspondence with the Company and should bring original document at the time of attending the AGM.

CDC account holders will further have to follow the following guidelines as laid down in Circular No. 1 dated 26th January 2000 issued by the Securities & Exchange Commission of Pakistan.

For attending the meeting

- i) In case of individuals, the account holder or sub account holder and/ or the person whose securities are in group account and their registration details are uploaded as per the Regulations, shall authenticate his/her identity by showing his/ her original Computerized National Identity Card (CNIC) or original passport at the time of attending the meeting.

- ii) In case of corporate entity, the Board of Directors' resolution/ power of attorney with specimen signature of the nominee along with his/her original CNIC or original passport shall be produced (unless it has been provided earlier) at the time of the meeting.

For appointing proxies

- i) In case of individuals, the account holder or sub account holder and/ or the person whose securities are in group account and their registration details are uploaded as per the Regulations, shall submit the proxy form as per the requirements stated above.
- ii) Attested copies of CNIC or the passport of the beneficial owners and the proxy shall be furnished with the Proxy Form.
- iii) The proxy shall produce his/ her original CNIC or original passport at the time of the meeting.
- iv) In case of corporate entity, the Board of Directors' resolution/ power of attorney with specimen signature along with his/her original CNIC or original passport shall be submitted (unless it has been provided earlier) along with proxy form to the Company.

9. Deposit of Physical Shares in to CDC Account:

The Shareholders having physical shareholding may open CDC sub-account with any of the brokers or Investor Account directly with CDC to place their physical shares into script-less form. This will facilitate them in many ways including safe custody and sale of shares, any time they want, as the trading of physical shares is not permitted as per existing regulations of the Stock Exchange. Further, Section 72 of the Companies Act, 2017 (the Act), states that after the commencement of the Act from a date notified by SECP, a company having share capital, shall have shares in book-entry form only. Every existing company shall be required to replace its physical shares with book-entry form in a manner as may be specified and from the date notified by SECP, within a period not exceeding four years from the promulgation of the Act.

10. Prohibition of Gifts

In view of prohibition under Section 185 of the Companies Act, 2017, the Company does not distribute gifts in any form to its members in the general meetings.

11. Intimation of Change in Address

The members are requested to notify the change of their registered addresses, if any, immediately to Company's Independent Share Registrar.



Kohat Cement Company Limited

Registered Office: Kohat Cement Factory, Rawalpindi Road, Kohat

Phone: 042 111 115 225, Website: www.kohatcement.com

Ballot Paper for voting through Post for the Special Business

(at Annual General Meeting to be held at 11:00 am on October 22, 2026)

Duly filled-in ballot paper shall be sent to the Chairman at his designated email address mis@kohatcement.com.

Name of shareholder/joint shareholders	
Registered Address	
Number of shares held and folio number	
CNIC Number (copy to be attached)	
Additional Information and enclosures (In case of representative of body corporate, corporation and Federal Government.)	

I/we hereby exercise my/our vote in respect of the following resolutions through postal ballot by conveying my/our assent or dissent to the following resolution by placing tick (✓) mark in the appropriate box below;

Sr. No.	Nature and Description of resolutions	No. of ordinary shares for which votes cast	I/We assent to the Resolutions															
			FOR	AGAINST														
1	Agenda Item 3. – To ratify and approve transactions carried out with Related Parties during the financial year ended June 30, 2026 The following resolutions are approved as Special Resolutions with or without any modification(s), addition(s) and deletion(s): “Resolved that following transactions carried out in the ordinary course of business at arm’s length basis with the related parties, in accordance with the Policy of related party transactions approved by the Board of Directors of Kohat Cement Company Limited, during the financial year ended June 30, 2026 be and are hereby ratified, approved and confirmed.																	
	<table><tr><th>Name of Related Party</th><th>Description of transaction</th><th>Amount (Rs.)</th></tr><tr><td>Kohat Cement Educational Trust (KCET)</td><td>Contribution made to KCET (which runs a school within the vicinity of KCCL factory)</td><td>9,919,549</td></tr><tr><td rowspan="2">Ultra Pack (Private) Limited</td><td>Purchase of poly propylene bags for packing of cement</td><td>1,732,524,956</td></tr><tr><td>Sale of vehicle</td><td>5,750,000</td></tr><tr><td>Ultra Kraft (Private) Limited</td><td>Purchase of paper bags for packing of cement</td><td>468,180,988</td></tr></table>	Name of Related Party	Description of transaction	Amount (Rs.)	Kohat Cement Educational Trust (KCET)	Contribution made to KCET (which runs a school within the vicinity of KCCL factory)	9,919,549	Ultra Pack (Private) Limited	Purchase of poly propylene bags for packing of cement	1,732,524,956	Sale of vehicle	5,750,000	Ultra Kraft (Private) Limited	Purchase of paper bags for packing of cement	468,180,988			
	Name of Related Party	Description of transaction	Amount (Rs.)															
	Kohat Cement Educational Trust (KCET)	Contribution made to KCET (which runs a school within the vicinity of KCCL factory)	9,919,549															
	Ultra Pack (Private) Limited	Purchase of poly propylene bags for packing of cement	1,732,524,956															
Sale of vehicle		5,750,000																
Ultra Kraft (Private) Limited	Purchase of paper bags for packing of cement	468,180,988																
2	Agenda Item 4. – To authorize the Chief Executive of the Company to approve all transactions with Related Parties The following resolutions are approved as Special Resolutions with or without any modification(s), addition(s) and deletion(s): “Resolved that Kohat Cement Company Limited (the Company) be and is hereby authorized to carry out the transactions with its Related Parties (detailed as under) as and when required in the ordinary course of business at arm’s length basis during the financial year ending June 30, 2027 and till the next Annual General Meeting, without any limitation on the amounts of the transactions.																	
	<table><tr><th>Name of Related Party</th><th>Description of transaction</th></tr><tr><td>Kohat Cement Educational Trust (KCET)</td><td>Contribution towards operational costs of a school within the vicinity of Kohat Cement Factory being run by KCET</td></tr><tr><td>Ultra Pack (Private) Limited</td><td>Purchase of poly propylene bags for packing of cement and sale of cement, etc.</td></tr><tr><td>Ultra Kraft (Private) Limited</td><td>Purchase of paper bags for packing of cement and sale of cement, etc.</td></tr></table>	Name of Related Party	Description of transaction	Kohat Cement Educational Trust (KCET)	Contribution towards operational costs of a school within the vicinity of Kohat Cement Factory being run by KCET	Ultra Pack (Private) Limited	Purchase of poly propylene bags for packing of cement and sale of cement, etc.	Ultra Kraft (Private) Limited	Purchase of paper bags for packing of cement and sale of cement, etc.									
	Name of Related Party	Description of transaction																
	Kohat Cement Educational Trust (KCET)	Contribution towards operational costs of a school within the vicinity of Kohat Cement Factory being run by KCET																
	Ultra Pack (Private) Limited	Purchase of poly propylene bags for packing of cement and sale of cement, etc.																
Ultra Kraft (Private) Limited	Purchase of paper bags for packing of cement and sale of cement, etc.																	
Further Resolved that Chief Executive of the Company be and is hereby authorized to undertake the transaction and take all necessary steps and to sign/execute any purchase order/document on behalf of the Company as may be required and to authorize any other officer of the Company to do so in order to implement the aforesaid Resolution(s).”																		

Sr. No.	Nature and Description of resolutions	No. of ordinary shares for which votes cast	I/We assent to the Resolutions	
			FOR	AGAINST
3	Agenda Item 5 – To approve investment by way of loan in associated company The following resolutions are approved as Special Resolutions with or without any modification(s), addition(s) and deletion(s): “Resolved that approval of members of Kohat Cement Company Limited (the “Company”) be and is hereby accorded and the Company be and is hereby authorized in terms of Section 199 and other applicable provisions of the Companies Act, 2017, for investment by way of loan / advance of upto PKR 600 Million in Ultra Kraft (Private) Limited (UKPL), an associated Company, to meet its operating liquidity requirements for a term of one year from October 29, 2026 at a mark-up rate of 1.50% above three months KIBOR or at the average borrowing cost of the Company, whichever is higher, which shall be paid by UKPL within fifteen (15) days of end of each quarter and as per other terms and conditions disclosed to the members and non-payment of mark-up within stipulated time period shall entail a further mark-up/penalty at the rate of 5% per annum on unpaid amount. Further Resolved that Chief Executive of the Company or any officer of the Company authorized by him be and is hereby authorized to enter into agreement with UKPL in line with the terms approved by the members and to do all acts, matters, deeds and things, take any or all necessary actions including signing and execution of agreement(s)/documents and to complete all legal formalities including filing of documents as may be necessary or incidental or expedient for the purpose of implementing the aforesaid resolutions.”			

Signature of shareholder(s)

Place:

Date:

NOTES:

1. Duly filled postal ballot should be sent to Chairman, Kohat Cement Company Limited, Kohat Cement Factory, Rawalpindi Road, Kohat or email at mis@kohatcement.com on or before 5:00 PM, Wednesday, October 21, 2026. Any postal ballot received after this date, will not be considered for voting.
2. Copy of CNIC should be enclosed with the postal ballot form.
3. Signature on postal ballot should match with signature on CNIC.
4. Incomplete, unsigned, incorrect, defaced, torn, mutilated, over written and marked with (✓) on both options given in ballot paper will be rejected.
5. In case of representative of body corporate and corporation, Postal Ballot must be accompanied with copy of CNIC of authorized person, along with a duly attested copy of Board resolution, Power of Attorney, or Authorization Letter in accordance with Section(s) 138 or 139 of the Companies Act 2017, as applicable, unless these have already been submitted along with Proxy Form. In case of foreign body corporate etc. all documents must be attested from the Pakistani Embassy having jurisdiction over the member.
6. Ballot paper has also been placed on the website of the Company www.kohatcement.com.

Form of Proxy

47th Annual General Meeting

I/We _____ of _____
 _____ being a member of Kohat Cement Company Limited (the Company) and holder of _____ (No.) Ordinary shares as per Share Register Folio No. _____ and/or CDC Participant I.D. No. _____ and Sub Account No. _____ hereby appoint _____ of _____, another member of the Company having Folio No. _____ and/or CDC Participant I.D. No. _____ and Sub Account No. _____ (or failing him _____ of _____ having Folio No. _____ and/or CDC Participant I.D. No. _____ and Sub Account No. _____ as my/our proxy to attend and vote for me/us and on my/our behalf at the Annual General Meeting of the Company to be held on Thursday, October 22, 2026 at 11:00 A.M. at the registered office of the Company, Kohat Cement Factory, Rawalpindi Road, Kohat and at any adjourned meeting thereof.

Signed this _____ day of _____ 2026.

Signature:

Please affix
Rupees Ten
revenue
stamp

Witnesses:

- | | |
|---------------------|---------------------|
| 1. Signature: _____ | 2. Signature: _____ |
| Name: _____ | Name: _____ |
| Address: _____ | Address: _____ |
| _____ | _____ |
| CNIC or _____ | CNIC or _____ |
| Passport No. _____ | Passport No. _____ |

Note:

- In order to be effective, a proxy, duly stamped and signed, and the power of attorney or other authority (if any) under which it is signed or a notarially certified copy of the power of attorney or authority must be deposited at the Head Office of the Company, 37-P, Gulberg-II, Lahore not later than 48 hours (excluding non-working days) before the time of the meeting. No person shall be appointed as a proxy who is not a member of the Company qualified to vote except that a Company/ Corporation being a member may appoint a person who is not a member for attending and voting at the meeting.
- Shareholders and their proxies are requested to attach an attested photocopy of their Computerized National Identity Card or Passport with this proxy form before submission to the company.

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The Company Secretary,

Kohat Cement Company Limited

37-P, Gulberg II, Lahore.

Tel: 042 11 111 5225

Fax: 042 3 587 4990

گواہات سیمنٹ کمپنی لمیٹڈ

پراکسی فارم
سینٹالیسواں اجلاس عام

میں مٹنی / مسماۃ _____ ساکن / نمائندہ _____
ضلع _____ بحیثیت ممبر کوہاٹ سینٹ کمپنی لمیٹڈ (سی ڈی سی / فولیو نمبر _____) مٹنی / مسماۃ _____ ساکن _____
(سی ڈی سی / فولیو نمبر _____) کو یا مکرر ممبر کی عدم موجودگی کی وجہ سے مٹنی / مسماۃ _____
ساکن _____ (سی ڈی سی / فولیو نمبر _____) کو بطور مختار (پراکسی) مقرر کرتا ہوں، تاکہ وہ میری جگہ اور میری طرف سے کمپنی کے سالانہ اجلاس عام جو بتاریخ 22 اکتوبر، 2026 بروز جمعرات صبح 11:00 بجے کمپنی کے رجسٹرڈ آفس کوہاٹ سینٹ ٹیلی فنی، راولپنڈی روڈ، کوہاٹ میں منعقد ہو رہا ہے میں یا اس کے کسی ملوثی شدہ اجلاس میں ووٹ ڈالے۔
پراکسی فارم آج مورخہ _____ کو درج ذیل گواہان کی موجودگی میں دستخط ہوا۔

دستخط شیئر ہولڈر:

برائے مہربانی! اوروپے مالیت کی ریونیو
سٹیپ چسپاں کریں۔

گواہان

1-	دستخط: _____	2-	دستخط: _____
نام:	_____	نام:	_____
پتہ:	_____	پتہ:	_____
کمپیوٹرائزڈ قومی شناختی کارڈ نمبر:	_____	کمپیوٹرائزڈ قومی شناختی کارڈ نمبر:	_____
یا	_____	یا	_____
پاسپورٹ نمبر:	_____	پاسپورٹ نمبر:	_____

نوٹ:

- پراکسی (نمائندہ) کی تقرری کو موثر بنانے کے لیے، باقاعدہ طور پر ممبر شدہ ووٹ شدہ شخص پراکسی، اور وہ مختار نامہ یا دیگر سند اختیار کر لینی ہو جس کے تحت پراکسی پر دستخط کیے گئے ہوں، یا اس مختار نامہ یا سند اختیار کی نوٹری سے تصدیق شدہ نقل، کمپنی کے ہیڈ آفس، 37-P-37 گلیز II، لاہور میں اجلاس کے انعقاد کے مقررہ وقت سے کم از کم 48 گھنٹے قبل (غیر کاروباری ایام کو شمار کیے بغیر) جمع کرانا ضروری ہے کسی ایسے شخص کو پراکسی مقرر نہیں کیا جاسکتا جو کمپنی کا ووٹ دینے کا اہل رکن نہ ہو، تاہم کمپنی / کارپوریشن جو کمپنی کی رکن ہو، اجلاس میں شرکت اور ووٹ دینے کے لیے کسی غیر رکن شخص کو مقرر کرنے کی اجازت ہوگی۔
- شیئر ہولڈرز اور ان کے نمائندوں سے گزارش ہے کہ فارم کے ساتھ اپنے کمپیوٹرائزڈ قومی شناختی کارڈ (CNIC) یا پاسپورٹ کی تصدیق شدہ کاپی لازماً منسلک کریں۔

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The Company Secretary,

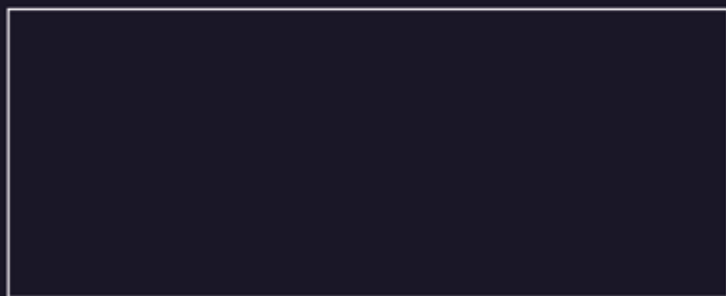
Kohat Cement Company Limited

37-P, Gulberg II, Lahore.

Tel: 042 11 111 5225

Fax: 042 3 587 4990

BOOK POST



kohatcement.com

If undelivered please return to

KOHAT CEMENT COMPANY LIMITED

37-P, Gulberg II, Lahore, Pakistan

Tel: +92 -42-11-111-KCCL (5225) Fax: +92-423-5754084, 5874990

Email: mis@kohatcement.com