

Form of Proxy

47th Annual General Meeting

I/We _____ of _____
_____ being a member of Kohat Cement Company Limited (the Company) and holder of _____ (No.) Ordinary shares as per Share Register Folio No. _____ and/or CDC Participant I.D. No. _____ and Sub Account No. _____ hereby appoint _____ of _____, another member of the Company having Folio No. _____ and/or CDC Participant I.D. No. _____ and Sub Account No. _____ (or failing him _____ of _____ having Folio No. _____ and/or CDC Participant I.D. No. _____ and Sub Account No. _____ as my/our proxy to attend and vote for me/us and on my/our behalf at the Annual General Meeting of the Company to be held on Thursday, October 22, 2026 at 11:00 A.M. at the registered office of the Company, Kohat Cement Factory, Rawalpindi Road, Kohat and at any adjourned meeting thereof.

Signed this _____ day of _____ 2026.

Signature:

Please affix
Rupees Ten
revenue
stamp

Witnesses:

- | | |
|---------------------|---------------------|
| 1. Signature: _____ | 2. Signature: _____ |
| Name: _____ | Name: _____ |
| Address: _____ | Address: _____ |
| _____ | _____ |
| CNIC or _____ | CNIC or _____ |
| Passport No. _____ | Passport No. _____ |

Note:

1. In order to be effective, a proxy, duly stamped and signed, and the power of attorney or other authority (if any) under which it is signed or a notarially certified copy of the power of attorney or authority must be deposited at the Head Office of the Company, 37-P, Gulberg-II, Lahore not later than 48 hours (excluding non-working days) before the time of the meeting. No person shall be appointed as a proxy who is not a member of the Company qualified to vote except that a Company/ Corporation being a member may appoint a person who is not a member for attending and voting at the meeting.
2. Shareholders and their proxies are requested to attach an attested photocopy of their Computerized National Identity Card or Passport with this proxy form before submission to the company.

AFFIX
CORRECT
POSTAGE

The Company Secretary,

Kohat Cement Company Limited

37-P, Gulberg II, Lahore.

Tel: 042 11 111 5225

Fax: 042 3 587 4990